

# Daniel L. Bouland, MD, MS, FACP

*Health Sciences Clinical Professor of Medicine, UCSD*

*Vice-Chair Clinical Operations, Department of Medicine*

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Daniel L. Bouland, MD, MS, FACP, brings a wealth of clinical, administrative, and academic medicine experience encompassing private, state, and federal sectors. He currently holds the academic rank of Health Sciences Clinical Professor of Medicine at University of California San Diego (UCSD) along with the titles Vice-Chair Clinical Operations, Department of Medicine and Director of Evaluation, UCSD Clinical and Translational Research Institute.

Dr. Bouland graduated from Loma Linda University School of Medicine with Alpha Omega Alpha honors and completed an internal medicine residency at the same institution. A master's degree in health care management was earned from Harvard University School of Public Health. Board certifications are held in internal medicine, geriatric medicine, and managed care medicine.

Past positions include Chief, Department of Medicine, Riverside County Regional Medical Center; Vice-Chairman, Department of Medicine, Loma Linda University; Co-Director, Internal Medicine Residency Training Program, Loma Linda University; acting medical director, California Medical Review, Inc.; and CEO/President, Mission Medical Group of the Inland Empire (an IPA which he founded and subsequently managed). While with the Veterans Administration Pacific Islands Health Care System, Honolulu, Dr. Bouland served as Associate Chief of Staff for Primary Care and Medicine then accepted the position of Director of the Office of Referral and Management Services, providing oversight for all clinical care in the Pacific domain.

Dr. Bouland and his core group of pertinent professionals have pioneered the adaptation of the balanced scorecard (BSC) and data envelopment analysis (DEA) to the UCSD academic clinical and research environments. The applications of these tools have revolutionized the evaluative process as well as provided a framework for strategic planning. The innovations have spawned multiple publications.

Also of interest is Dr. Bouland's international experience as lecturer, medical care provider, and administrative consultant in countries including Saudi Arabia, Brunei, Singapore, the Philippines, Guam, and Palau. He established a western-style internal medicine residency training program in Hangzhou, China, which continues in operation.

